

A Year-By-Year Approach to Investing in Early Learning and Child Care

Articulating a Five Year Plan for Federal Funding

A memorandum to the Ministry of Finance, the Privy Council Office

ARMINE YALNIZYAN and KERRY McCUAIG

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P] q j]] d l g < Q [< Y Q j P I d g E h] N g < E P Q O ' E D Q Q [Q [I q < [[k < Y < Y E < Q [h] p l g j P I E j k h] N
N Q I s l < g • < G j P I d P < h Q O] N r d l [G Q k g h N] g D] j P E d Q < Y < G Y D] k g [I I G h Q] g D g j] I r d < G
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+g Yd< G Z G < <G' hdd pQE h] i g] g] hdl [j ' ÁÁÁ DQ[Q ÁÁÁÉYÁ] [Y [H GEPOE<g < G
dg YEP] Ydg Qg-Z h' Nq PEP' ÁÉ DQ[q <hdg pQ GDsjPI NIG g<YQ pl g ZI [j • [kY ÁÁÁÁ jPI
NIG g<YQ pl g ZI [j <GG G' QÁEZ Q[N] g \$6 YÁEZ QDj Q[• g<QOQh E [j g Qkj Q[j] ' ÁÁÁÉ
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[E] <h QO] PI NIG g<Y P<g] Nk [QO] < <GGQ[<Y' É DQ[<sl <g] pl gjPI E] kg]] NPI [l r] N
sl <g h] kYGDg QONIG g<Y hdl [QOQ YQ] q QP] P<j] NPI dg pQE h< G] i g] g] h' OPOq] kY GZ <X
jPI NIG g<YQ pl g ZI [j < l f k<Y QE<Yd<g] l g< G<GGPOY' k<Y Qs <N] g<DY h] g Q h] N] g<] jPI g
ÁÇÁÁÁÉ POG [<X s d] YEs j] l [h k] jPI l N] E] Q] Nk [E] Q[QO] NPI YD] kgZ <g] j G<g QO] PI
E] Z QOG E<G h] Nd] dkYj Q[<QO

OPI ' ÁÁÁÉ DQ[Q NIG g<Y Q< EPO<h] NkYÁÁÁÁ QO [l g<Ys GG E] l G] hdl [QO<g <h kEP <h
hd<E l rd< hQ[N] gZ <g Q<Y Gd] dkYj Q[h' d< G Z Gg YNf k<Y Qs l [P< E ZI [j h' l j E OPI +>0h
P<pl <Q l G] hdl [GQ] jPI h] <g <h' Dkj q QP] kj hdl EDEG Yk] g] gj <Q] h' OPI ' É DQ[Q [l q NIG g<Y
Nk [QOq QD] E] [QO] <Y] [ZI l j QO] <g] j h< G] Q l j <DY h [l Q] j Q] l G< G] h] <DYPI Gq QPI <EP
dg pQE < G] i g] g s< G]] g d] g] [>] g<EX Q dg pl ZI [j h Q <h] < G<g Q GZ < [l gj P<j dl gZ Q
l p<Y<j Q[] Nd] Q h< G] l N] E] Q [l h] N G] g [j d] YED h'

\$ pl gjPI E] kg]] NPI N] sl <g h' [l q NIG g<Y Nk [G h] Q YN] q j] Q dg pl j q] Z <Q <g <h Q l pl g
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- Y E j Q [h N] g + P s h Q < Y [N < h j k E j k g < [G k Z < [. I h] k g E Z d g p l Z I [j h

+ P s h Q < Y r d < E [I I G h Y k O Q O < [G f k Q Z I [j •

O P I N Q I Ÿ s l < g] D M E Q I Q j] I r d < [G E d < E Q s j] < E Z Z] G j I j P I I [g Z I [j] N < [G Q Q I < Y A C A A A A
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 h l g p Q O E P Q Q [Q j P Q < O Q j k d Q A A [\$ [j < Q • < E Z Z] G j Q O j P I [I I G h] N A A A A A E P Q Q [N j Z
 P < N j] N k Y G s X Q G g < j I [E h j ' A A E D Q Q [Q E d Q < Y E h h] p l g A s l < g h j P j q I [j j] < E j Z D Q j Q [] N
 Y q E h j q < X Y Q h g j g Q h < [G P O P I r d l [h [I q D k Q G •

O P I N Q j s l < g] N k [Q Q O N] g E d Q < Y r d < [h Q [Q [] j Q j I [h Q • g Y j Q I j] Y j l g s l < g h p Q • s A G A - w % c

kg [j] jPl E hj] Ndg d<gPO< QgG<jl Q<D] kj 'Ã•ÁÁÁdl gsl <gj] < [j<gQ E Y O • NkEP
Ejh<g hZ Qg<Eg] h < <G•jPQ] l q Nk [GPOq] kYGNQ< E Ã•ÇÁÁ] l q QgG<jl h<sl <g \$pl gN] kg
sl <g hEÁÁÁ] l q QgG<jl hE] kYGD <GG Gj] jPl q] gN] gE • ddd rQ <jl Y ÊÁÁÁq UA

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NGE<YG[<Z Q] NPI dg pQB•OPi <E[] q YG GY<G gQ <[<G N] gQEG <hQO<E H•Qjg<G G
]NF k<Qs N]gf k<[j Qs <hd<g [j G Z <[GN]gYq E] h E<g f kEXs] kjhg d] GG Z <[G/P] g Ekjh
q] g j<X[•kYQ <] i Y E] Z dg Z QOjPI f k<Qs] N•kl DI E{hPOGE<g•dg pQO<[Q d] g<[j
Yh] [• rd<[hQ[<[Gf k<Qs•q QP<] j] [jQ[] j] jPI q] gN] gE•Z khj dg E] l GQj<[G Z• <g Z khj
DI j<X[] j] <] Qhdl [QPODQ] [h] [lrd<[QOjPI h<] khf k] Q POGEG q PEP q] kYEG <] i <
h E] g] jP<] Z Q] ghjPI Y[O] i gZ E<g h E] g G Z Q<] GDs Yq E] h] hDkj <Y] Yq f k<Qs] NE<g•
jPI [] [Y dkgd] h]] Nq PEP Q] j] q<g P] kh] dl] dY j]]] Y<[G] j]] s] k[O] j] q] gXQ] gG gj] dl gZ Q
q] gXQO K O G<G Yh] <g <[Q E] Z l•OPQ QD] jP<[QPkTH] P P q [[Z